Employee Post-Travel Disclosure Form

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This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure* Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, B-81 Cannon House Office Building, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics.

NO	TE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001
1.	Name of Traveler: Klaris (Carlton) Norwood Jr.
2.	a. Name of Accompanying Relative:
	b. Relationship to Traveler: Spouse Child Other (specify):
3.	a. Dates: Departure: 6.5.2019 Return: 6.7.19
	b. Dates at Personal Expense, if any:
4.	Departure City: Washington. D.C. Destination: Hot Springs, VA Return City: Washington, D.C.
5.	Sponsor(s), Who Paid for the Trip: The Congressional Institute
6.	Describe Meetings and Events Attended: Attended break-out session on messaging in the minority,
	digital best practices, and multiple speaking engagements.
7.	Attached to this form are each of the following, signify that each item is attached by checking the corresponding box: a. a completed Sponsor Post-Travel Disclosure Form; b. the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Grantmaking or Non-Grantmaking Sponsor Forms; c. page 2 of the completed Traveler Form submitted by the employee; and d. the letter from the Committee on Ethics approving my participation on this trip. a. I represent that I participated in each of the activities reflected in the attached sponsor's agendal Signify statement is true by checking the box: b. If not, explain:
	ertify that the information contained on this form is true, complete, and correct to the best of my knowledge. Date: 6.18.2019
I a Di	uthorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel sclosure Form were necessary and that the travel was in connection with the employee's official duties and would not eate the appearance that the employee is using public office for private gain. The property of Supervising Member: Pick W. Alken Date: Pick M. Al

Sponsor Post-Travel Disclosure Form

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This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. $Sponsor(s) \ who \ paid \ for \ the \ trip: \ \underline{Congressional \ Institute}$ Travel Destination(s): Hot Springs, VA Date of Departure: June 5, 2019 Date of Return: June 7, 2019 4. Name(s) of Traveler(s): see attached list Note: You may list more than one traveler on a form only if all information is identical for each person listed. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4: Total Transportation Total Lodging Total Meal Total Other Expenses Expenses Expenses Expenses (dollar amount per item and description Traveler \$137.50 \$0.00 \$434.86 - Room Rental \$304.04 Accompanying Family Member 6. All expenses connected to the trip were for actual costs incurred and not a per diem or lump sum payment. Signify statement is true by checking box: I certify that the information contained in this form is true, complete, and correct to the best of my knowledge. Signature: Mark Stran Name: Mark Strand Organization: Congressional Institute I am an officer of the above-named organization. Signify statement is true by checking box: Address: 1700 Diagonal Road #730, Alexandria, VA 22314 _ Email: strand@conginst.org

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

Telephone: 703-837-8812

TRAVELER FORM

1. N	Name of Traveler: Carlton Norwood Jr.
2. S	sponsor(s) who will be paying for the trip: Congressional Institute
3. T	Travel Destination(s): The Omni Homestead Resort, 7696 Sam Snead Hwy, Hot Springs, VA 24445
	Date of Departure: June 5, 2019 Date of Return: June 7, 2019
	. Will you be extending the trip at your personal expense? Yes No
	If yes, list dates at personal expense:
5. a	. Will you be accompanied by a family member at the sponsor's expense? Yes No If yes:
	(1) Name of Accompanying Family Member:
	(2) Relationship to Traveler: Spouse Child Cher (specify):
	(3) Accompanying Family Member is at least 18 years of age: Yes No
6. а	. Did the trip sponsor answer "Yes" to Question 8(c) on the <i>Primary Trip Sponsor Form</i> (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)? Yes No
b	. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
s 1 v	Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and contributing sponsor forms: Yes No NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. E	Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties.
	My position in Congressman Rick Allen's office is Press Secretary and I will be participating in this trip to further my knowledge in
	Communications strategies
9,	Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip? Yes No
10.	For staff travelers, to be completed by your employing Member:
	ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL
dire trav app	reby authorize the individual named above, an employee of the U.S. House of Representatives who works under my ect supervision, to accept expenses for the trip described in this request. I have determined that the above-described rel is in connection with my employee's official duties and that acceptance of these expenses will not create the earance that the employee is using public office for private gain. Date Date
0121	THE TAX PARTY AND TAX PARTY

Primary Trip Sponsor Form

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website (ethics. house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

	Sponsor who will be paying for the trip: Congressional Institute		
2.	I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box:		
3.	 Check only one. I represent that: a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: ✓ OR 		
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR		
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities. If "c" is checked, list the names of the additional sponsors:		
4.	Provide names and titles of ALL House Members <i>and</i> employees you are inviting. For each House invitee, provide an		
	explanation of why the individual was invited (include additional pages if necessary): See Addendum & Attached Invitation List		
5.	Is travel being offered to an accompanying family member of the House invitee(s)? Yes No		
6.	Date of Departure: June 5. 2019 Date of Return: June 7. 2019		
7.	a. City of departure: Washington, DC		
	b. Destination(s): Hot Springs, VA		
	c. City of return: Washington, DC		
8.	Check only one. I represent that: a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: ☐ OR		
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR		
	c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event <i>and</i> lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was <i>de minimis</i> under the Committee's travel regulations.		
9.	Check only one of the following: a. I checked 8(a) or (b) above: b. I checked 8(c) above but am not offering any lodging: c. I checked 8(c) above and am offering lodging and meals for one night: OR d. I checked 8(c) above and am offering lodging and meals for two nights: If you checked this box, explain why the second night of lodging is warranted:		

10.	Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). <i>Indicate agenda is attached by checking box:</i>			
11.	Check only one of the following:			
	a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. Signify that the statement is true by checking box: OR			
	b. <i>Not Applicable</i> . Trip sponsor is a U.S. institution of higher education:			
12. For <i>each</i> sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip <i>and</i> its role in organizing and/or conducting the trip:				
	See Addendum			
13.	Answer parts a and b. Answer part c if neccessary:			
	a. Mode of travel: Air 🗆 Rail 🗀 Bus 🗹 Car 🗀 Other 🔲 (specify:)			
	b. Class of travel: Coach ☑ Business ☐ First ☐ Charter ☐ Other ☐ (specify:)			
	c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:			
14.	I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). Signify that the statement is true by checking box:			
15.	Check only one. I represent that either: The trip involves an event that is arranged or organized without regard to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees: OR			
	b. The trip involves events that are arranged specifically <i>with regard</i> to congressional participation: If "b" is checked:			
	1) Detail the cost per day of meals (approximate cost may be provided): Dav 1 - \$42. Dav 2 - \$76. Dav 3 - \$20			
	2) Provide the reason for selecting the location of the event or trip: Relative proximity to Washington, DC and capacity to handle a large event.			
16.	Name, nightly cost, and reasons for selecting each hotel or other lodging facility:			
	Hotel Name: Omni Homestead City: Hot Springs. VA Cost Per Night: \$94			
	Reason(s) for Selecting: Proximity to DC, Availablity, Security & Facility size			
	Hotel Name: City: Cost Per Night:			
	Reason(s) for Selecting:			
	Hotel Name: City: Cost Per Night:			
	Reason(s) for Selecting:			
17	I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum			
1/.	payment. Signify that the statement is true by checking box:			

18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$78	\$304	\$138
For each Accompanying Family Member	\$78	\$0	\$138
			2// - 2

		Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$446	Room Rental
For each Accompanying Family Member	\$446	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. Check only one:

- a. I certify that I am an officer of the organization listed below: OR
- b. *Not Applicable*. Trip sponsor is an individual or a U.S. institution of higher education. \square
- 20. I certify that I am not a registered federal lobbyist or foreign agent for any sponsor of this trip.
- 21. I certify by my rignature that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: Market

4/26/2019

Date:

Mark Strand

Name:

President

Title:

Congressional Institute

Organization:

1700 Diagonal Road #730, Alexandria, VA 22314

Address:

Telephone: _

703-837-8812

strand@conginst.org

Email:

If there are any questions regarding this form, please contact the Committee at the following address:

Committee on Ethics

U.S. House of Representatives

1015 Longworth House Office Building, Washington, D.C. 20515

Phone: 202-225-7103 General Fax: 202-225-7392

Theodore E. Deutch, Florida Chairman Kenny Marchant, Texas Ranking Member

Grace Meng, New York Susan Wild, Pennsylvania Dean Phillips, Minnesota Anthony Brown, Maryland

John Ratcliffe, Texas George Holding, North Carolina Jackie Walorski, Indiana Michael Guest, Mississippi



Thomas A Rust

Staff Director and Chief Counsel

David W. Arrojo

Counsel to the Chairman

Christopher A. Donesa

Counsel to the Ranking Member

1015 Longworth House Office Building

Washington, D.C. 20515-6328

Telephone: (202) 225-7103

Facsimile: (202) 225-7392

U.S. House of Representatives

COMMITTEE ON ETHICS

June 3, 2019

Mr. Carlton Norwood Office of the Honorable Rick Allen 2400 Rayburn House Office Building Washington, DC 20515

Dear Mr. Norwood:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Hot Springs, Virginia, scheduled for June 5 to 7, 2019, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$390 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch Chairman

Kenny Marchant Ranking Member

TED/KM:adw

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Majority personal offices and committee offices as well as policy and communication staff in leadership offices.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This retreat is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be \$446.



Legislative and Communication Directors Conference

June 5-7, 2019



Wednesday, June 5, 2019

11:30 AM	Buses Depart	Rayburn Horseshoe
3:00 PM	Check-In	Grand Ballroom Foyer
4:00 PM	Welcome Mark Strand, Congressional Institute	Grand Ballroom West
4:10 - 5:15 PM	An Ethics Primer: Preventing Ethics Violations Rob Walker, Wiley Rein LLP	Grand Ballroom West
5:15 - 6:25 PM	Socialism vs. Free Markets David Winston, The Winston Group Myra Miller, The Winston Group	Grand Ballroom West
6:30 - 9:00 PM	Reception & Dinner Jonah Goldberg, American Enterprise Institute/LA Times	Grand Ballroom East

Thursday, June 6, 2019

Working with the White House Ben Howard, White House Deputy Director of Legislative Affairs Grand Ballroom We		
10:00 - 11:45 PM The Millennial Generation: The Largest Generational Block in the Election Warren Wright, Author and President, Second Wave Learning Grand Balls During this session, we will have a live poll of the audience. Please download Congressional Institute Events app to participate. The poll can be found in the module of the app.		
	Grand Ballroom Eas	
	Communication Directors Regency Ballroom East	
	1:15-2:45 The Latest on Digital Media Best Practices Patrick Ruffini, Echelon Insights Liza-Bart Dolan, Facebook	
Mark Strand ce, Office of the House Leader , Office of the House Whip	3:00-4:30 Leadership Communicators Moderator: Jessica Towhey Michele Exner, Office of the House Republican Leader Lauren Fine, Office of the House Republican Whip Jeremy Adler, House Republican Conference	
	4:45-6:15 Communicating with a Hostile Press/Communicating in the Minority Ed Patru, Direct Communications Co Michael Steel, Hamilton Place Strategies	
-	Grand Ballroom Eas	
	Warren Wright, Author and Pres During this session, we will have Congressional Institute Events a module of the app. Lunch Jimmy Kemp, The Jack Kemp F	

A documentary by Arthur Brooks, President, American Enterprise Institute

Friday, June 7, 2019

8:00 - 8:45 AM	Breakfast	Grand Ballroom East
9:00 - 10:00 AM	Strategic Official Outreach: How to Use the MRA Effective Moderator: Mark Strand Max Engling, Office of the House Republican Leader Otto Heck, Rostrum	ely Grand Ballroom West
10:00 - 11:00 AM	The Sausage Factory: The Legislative Process Moderator: Mark Strand Kelly Dixon Chambers, House Rules Committee Hugh Halpern, Former Floor Director, Office of Speaker Paul	Grand Ballroom West
11:00 - 12:00 PM	Professional Development: Securing Your Digital Space Larry Johnson, CyberSponse	Grand Ballroom West
12:00 PM	End of Retreat Buses Depart	Hotel Lobby

House Staff [LCD]

First Name Last Name Job Title Institution Emily Ackerman Deputy Chief of Staff/Legislative Director Office of Rep. Reschenthaler Oren Adaki Legislative Director Office of Rep. Wilson Јегету Adler Communications Director House Republican Conference Austin Agrella Legislative Director Office of Rep. Hurd Whitley Alexander Press Secretary Office of Rep. Roe David Allen Legislative Director Office of Rep. Roby Maddie Anderson Communications Director Office of Rep. Stefanik Morgan Anderson Digital Director House Republican Conference Jessica Andrews Communications Director House Committee on Judiciary Julia Angelotti Legislative Director Office of Rep. Stefanik Ashley Antoskiewicz Legislative Director Office of Rep. LaHood Elise Argall Communications Director Office of Rep. Reschenthaler Patrick Arlantico Legislative Director Office of Rep. Williams Eric Arndt Legislative Director Office of Rep. Collins (NY) Lauren Aronson Communications Director House Committee on Budget T.W. Arrighi Communications Director Office of Rep. Banks Gus Ashton Legislative Director Office of Rep. Spano Alex Attebery Deputy Communications Director House Committee on Appropriations Matt Atwood Communications Director Office of Rep. Tipton Cole Avery Communications Director Office of Rep. Abraham Maggie Ayrea Legislative Director Office of Rep. Graves (LA) Kevin Baird Communications Director Office of Rep. Griffith Jimmy Ballard Legislative Director Office of Rep. Davis Walker Barrett Legislative Director Office of Rep. Waltz Kristina 8aum Communications Director-Designate House Committee on Natural Resources Mark Bednar Director of Strategic Communications Office of the Leader

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Preston	Beil	Legislative Director	Office of Rep. Hudson
Chris	Berardi	Communications Director	Office of Rep. Rooney
Chris	Bien	Deputy Director of Floor Operations	Office of the Leader
Aaron	Bill	Legislative Director	Office of Rep. Roe
Lauren	Billman	Legislative Director	Office of Rep. Miller
Jeff	Billman	Legislative Director/Deputy Chief of Staff	Office of Rep. Hern
Jeff	Bishop	Legislative Director	Office of Rep. Stauber
Matt	Blackwell	Legislative Director	Office of Rep. Dunn
Meredith	Blanford	Communications Director	Office of Rep. Multin
Hanna	Bogorowski	Communications Aide	Office of the Leader
Patrick	Bond	Communications Director	Office of Rep. Lucas
Jake	Bornstein	Legislative Director	Office of Rep. Curtis
Amy	Bos	Legislative Director	Office of Rep. Sensenbrenner
Grady	Bourn	Legislative Director	Office of Rep. Carter (TX)
Maria	Bowie	Deputy Chief of Staff/Legislative Director	Office of Rep. Cole
Michelle	Bowling	Communications Director	Office of Rep. Comer
Parish	Braden	Deputy Staff Director	House Committee on Natural Resources
Sean	Brady	Deputy Chief of Staff and Legislative Director	Office of Rep. Buchanan
Alex	Briggs	Legislative Director	Office of Rep. Glbbs
Sara	Broadwater	Communications Director	Office of Rep. Williams
Greg	Brooks	Legislative Director	Office of Rep. Wenstrup
Michael	Brooks	Legislative Director	Office of Rep. Marshall
Joanna	Brown	Legislative Director	Office of Rep. Walberg
Brandy	Brown	Communications Director	Office of Rep. Perry
Joey	Brown	Communications Director	Office of Rep. Smith (MO)
Melissa	Brown →	Digital Director/Press Secretary	Office of Rep. Gosar
Zack	Brown	Press Secretary	Office of Rep. Young
Jenniler	Brown		

Arthur Bryant Communications Director Office of Rep. Wagner Daniel Bucheli Communications Director Office of Rep. Spano Chris Buki Legislative Director Office of Rep. McKinley Luke Bunting Communications Director Office of Rep. Marchant Rory **Burke** Legislative Director Office of Rep. Gosar Nick Bush Deputy Chief of Staff/Legislative Director Office of Rep. Stivers Riley Bushue Legislative Director Office of Rep. Walden John Busovsky Legislative Director Office of Rep. Thompson Christina Cameron Deputy Press Secretary Office of the Leader Rebecca Card Communications Director Office of Rep. Brooks (IN) Emily Carlin Communications Director Office of Rep. Gonzalez (OH) Mary Carpenter Office of Rep. Carter (GA) Communications Director Colin Сал Deputy Chief of Staff/Legislative Director Office of Rep. Loudermilk Machalagh Сап General Counsel Office of the Leader WIE Carraco Legislative Director Office of Rep. Gianforte Charles Castagna Legislative Director Office of Rep. Joyce (OH) Andre Castro Press Secretary Office of Rep. Flores Micah Cavanaugh Deputy Chief of Staff/Communications Office of Rep. Wright George Cecala Communications Director Office of Rep. Posey Claude Chafin Director of Communications House Committee on Armed Services Joe Chetak Communications Director Office of Rep. Riggleman Bi Christian Legislative Director Office of Rep. Weber Carson Clark Communications Director Office of Rep. Aderholt Brandon Cockerham Communications Director Office of Rep. Loudermilk Erin Collins Office of Rep. Balderson Michael Corner Digital Director Office of the Whip Caralee Conklin Legislative Director Office of Rep. Gohmert

Legislative Director

Jason

Cooke

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Office of Rep. Rouzer

Sarah	Corley	Press Secretary	House Committee on Rules
Charles	Соттей	Deputy Speechwriter	Office of the Leader
Catherine	Costakos	Communications Director	Office of Rep. Luetkerneyer
Seana	Cranston	Deputy Chief of Staff/Legislative Director	Office of Rep. Massie
Jennifer	Cressy	Communications Director	Office of Rep. McClintock
James	Crotty	Communications Director	Office of Rep. Fortenberry
Anthony	Cruz	Communications Director	Office of Rep. Buchanan
Cate	Culten	Communications Director	Office of Rep. Olson
Jared	Culver	Legislative Director	Office of Rep. Perry
Sarah	Czufin	Legislative Director	Office of Rep. Baird
Miranda	Dabney	Press Secretary	Office of Rep. Hern
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Rob	Damschen	Communications Director	House Committee on Ways and Means
Tim	Daniels	Legislative Director	Office of Rep. Harris
Elizabeth	Daniels	Communications Director	Office of Rep. Newhouse
Reginald	Darby	Legislative Director	Office of Rep. Steube
Andrew	David	Press Secretary	Office of Rep. Higgins
Alex	Davidson	Communications Director	Office of Rep. Mitchell
Mark	Dawson	Legislative Director	Office of Rep. Aderholt
Jefferson	Deming ·	Legislative Director	Office of Rep. Westerman
John	Deoudes	Legislative Director	Office of Flep. Marchant
Julie	Devine	Legislative Director	Office of Rep. Graves (MO)
Ross	Dietrich	Legislative Director	Office of Rep. Gonzalez (PR)
Matt	Differ	Legislative Director	House Committee on Rules
Jared	Dilley	Legislative Director	Office of Rep. Jordan
Justin	Discigil	Communications Director	Office of Rep. Walden
Kelly	Dixon	Staff Director	House Committee on Rules
Robert	Donachie	Communications Director	Office of Rep. Roy

Ronald Donado Legislative Director Office of Rep. Lesko Zach Doolev Senior Legislative Assistant Office of Rep. Burchett Heather Dougtass Communication Director Office of Rep. Baird Kevin Dowling Legislative Director Office of Rep. Zeldin John Drzewicki Policy Director House Republican Conference Will Dunham Deputy Chief of Staff for Policy Office of the Leader Jordan Dunn Press Secretary Office of Rep. Gallagher Katherine Duveneck Legislative Director Office of Rep. Schweikert Suanne Edmiston Legislative Director Office of Rep. King (IA) Andrew Eisenberger Communications Director Office of Rep. Kelly (PA) John Elizandro Communications Director Office of Rep. Rouzer Веп Elleson Legislative Director Office of Rep. Long Jaryn Emhot Chief of Staff and Communications Director Office of Rep. Webster Richard England Legislative Director Office of Rep. Otson Max Engling Deputy Member Services Director Office of the Leader Яуап Ethington Legislative Director Office of Rep. Gooden Jordan Evich Deputy Chief of Staff/Legislative Director Office of Rep. Herrera Beutler Michele Exner Communications Director Office of the Leader Alan Feyerherm Deputy Chief of Staff/Legislative Director Office of Rep. Fortenberry Jay Fields Policy Director Republican Study Committee Cari Fike Legislative Director Office of Rep. Palmer Hugh Fike Legislative Director Office of Rep. Cloud Lauren Fine Communications Director Office of the Whip Casey Fitzpatrick Legislative Director/Deputy Chief of Staff Office of Rep. Armstrong Kevin Fogarty Chief of Staff/Communications Office of Rep. King (NY) Director/Scheduler lan Foley Legislative Director Office of Rep. Nunes Saliy Fax Communications Director Office of Rep. Steil Savannah Frasier Communications Director Office of Rep. Cloud

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Michael	Fresquez	Communications Director	0#1-10-0
Dylan ·	Frost	Legislative Director	Office of Rep. Cook
ian	Fury	Communications Director	Office of Rep. Hill
Jason	Gagnon	Communications Director	Office of Rep. Jordan
Renee	Garnela	Communications Director	Office of Rep. Calvert
Lauren	Gaydos	Communications Director	Office of Rep. Thompson
Kathleen	Gayle	Press Secretary	Office of Rep. Guthrie
O all as	Gerber	Communications Director	Office of Rep. Wittman
Tatum	Gibson		Office of Rep. Gibbs
Maura	Gillespie	Communications Director	Office of Rep. Hudson
William	Glenn	Communications Director	Office of Rep. Kinzinger
Jim	Goldenstein	Communications Director	Office of Rep. Holdling
David	Goldfarb	Legislative Director	Office of Rep. Corner
Samantha	Gonzales	Legislative Director	Office of Rep. Steil
Ted	Goodman	Communication Director	House Committee on Veterans Affairs
Joshua	· · · · · · · · · · · · · · · · · · ·	Communications Director	Office of Rep. Pence
Ellen	Goodwin	Communications Director	Office of Rep. Timmons
AnnMarie	Gosnell	Director of Operations	Office of the Whip
Chris	Graham	Communications Director	Office of Rep. Stivers
	Grawien	Legistative Director	Office of Rep. Grothman
Geoffrey	Green	Legislative Director	Office of Rep. Scalise
Rob	Green	Workforce Policy Director	House Committee on Education and Labor
Brian	Griffith	Communications Director	Office of Rep. Chabot
Kelsey	Griswold	Legislative Director	Office of Rep. Smith (NJ)
Joshua	Gross	Legislative Director	Office of Rep. Duncan
Paul	Guaglianone	Coalitions Director	House Republican Conference
Eric	Gustatson	Legislative Director	Office of Rep. Flores
Matt	Hadro	Press Secretary	Office of Rep. Smith (NJ)
Nikki	Hager	Press Secretary	House Committee on Homeland Security
Mitch	Hallstone	Communications Director	Office of Rep. Green
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